



## Security Risk Management Services





## Allan & Associates

Allan & Associates was formed in 2006 to provide security risk management consultancy services to individuals, businesses, government agencies and NGOs operating in volatile environments throughout the world. Allan & Associates, a wholly independent privately owned company, offers a wide range of protective services from initial political and security risk assessments to the provision of crisis management response.

Allan & Associates specialises in the avoidance and management of risks arising from crime, terrorism, political instability, social upheaval, hostile competitor activity, technological change, and health and safety concerns. Allan & Associates' directors and senior consulting staff have many years of experience delivering the highest quality of service in some of the world's most challenging environments. Supported by our Hong Kong, London and Washington DC based analysts, our consulting teams deploy to locations worldwide at short notice, bringing clarity to the rapidly changing world in which our Clients operate.



## Information Services

Making sound decisions on overseas investments, protective security and duty-of-care concerns is dependent on timely, accurate and professionally evaluated information on where and how people, assets and property may be at risk. Allan & Associates' specialist research staff and global network of correspondents provides a range of bespoke and subscription based Political Risk Analysis, Market Evaluation and Security Threat Assessment products.

Allan & Associates' Hong Kong, London and Washington DC based Risk Analysis teams consist of subject specialists responsible for monitoring and assessing political activity throughout the world. Our Information Services provide independent and incisive analysis to complement Client organisations' own reporting procedures.

## Security Consulting

International businesses face a wide range of risks and threats. Unstable political regimes, disruptive non-state actors and rapidly changing social dynamics can jeopardise even the most seemingly settled security environment. Such uncertainties can endanger the lives of personnel, compromise commercial opportunities and lead to reputational harm.

Allan & Associates provides comprehensive Security Consulting services to assist businesses and other organisations manage risks to their personnel and assets while operating in complex or hostile environments.

Allan & Associates recognises that no two operating environments present the same combination of threats and not all businesses will be exposed to the same degree of risk. As a result our consulting teams work with Clients in order to identify and address whatever security challenges they may confront.





## Investigations

International commerce exposes many businesses to new operating environments and untested partners, with the attendant risks as well as rewards. While businesses depend on reliable information, it is often extremely difficult to determine the facts on which a deal or even survival may depend.

Too often the volume of available information, its presentation and even the use of language may obscure rather than clarify key data and issues. Critical information may be misrepresented or deliberately concealed by a prospective partner, competitor or employee.

Allan & Associate's investigative experience and global network of resources enable us to offer a comprehensive range of Commercial Investigation services. Experienced case management means all relevant information is collected, analysed and presented in a manner that allows the Client to determine the issues quickly, understand their options, reach decisions, and implement timely responses appropriate to the situation.

## Crisis Management

Crises can occur at any time in any location, but businesses are most vulnerable when exposed to unfamiliar or volatile circumstances, often with seemingly unquantifiable consequences. Effective crisis management requires a rapid, considered response in order to retain or regain control of the situation, avoid escalation and manage media interest.

A security crisis invariably poses unfamiliar problems for management and is often outside the experience of senior personnel or corporations. Crises are time consuming, disruptive and potentially lethal. A company that has not planned and trained in advance for a range of contingencies can waste valuable time assembling an ad hoc management team to deal with the emergency. Worse still, it may be forced into an ill-considered response with potentially disastrous commercial and legal consequences.

Allan & Associates' Crisis Management consultants have collectively advised individual and corporate clients on over 500 live cases worldwide involving criminal and terrorist groups. This experience was gained on cases including kidnap, hijack, bomb and death threats, product extortion and emergency evacuations from highly volatile situations.

## Security Awareness Training

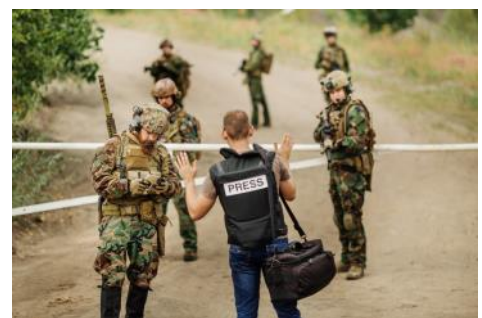
Allan & Associates provides a range of modular and bespoke training programmes for Clients travelling to or operating in hostile, volatile and high threat environments.

Drawing on their military and commercial backgrounds, Allan & Associates' senior consultants have decades of experience equipping executives, aid workers, journalists and academics with the skills necessary to perform confidently in unfamiliar and uncomfortable conditions.

Our training programmes enable individuals and organisations to identify and prepare for the specific risks they are likely to face, and then adopt sensible, proportionate measures to mitigate those risks, without being unduly intrusive to day-to-day operations.

Unlike many of our competitors, Allan & Associates adopts an intelligence-led approach to security training because we understand no two operating environments are identical and no two clients will be exposed to exactly the same risks. Through decades of on-the-ground experience, we know a one-size-fits-all approach to security training is inadequate and potentially dangerous, which is why all of our programmes receive input from our team of expert risk analysts, tailoring the training to the local threat environment and the specific risk profile of each client. All our programmes can be designed to be country or region specific.

As a proud member of the United Nations Global Compact, we take our duty to promote ethical commercial practices seriously. This is why many of our Clients also choose to incorporate modules covering location-specific human rights and reputational concerns as well as anti-bribery and corruption issues within their training programmes.





## Our People

Allan & Associates' benefit to Clients lies largely in the selection, training and experience of our staff. Each member of the company is recognised by their peers as an accomplished specialist in at least one area of the security field. Allan & Associates' consulting teams consist of established leaders from both government and commerce, all with many years of experience delivering the highest quality of service in some of the world's most challenging environments.

Allan & Associates recognises the sensitivity of the work we do. Our staff are chosen for their integrity, as well as their expertise, and every member of the Allan & Associates team operates to the highest ethical standards.

## Our Ethics

Allan & Associates is committed to the highest standards of ethical business practice. We believe we have a duty to preserve our environment and help make the world a fairer place to live and work.

Allan & Associates is proud to support the Ten Principles of the United Nations Global Compact as part of our commitment to furthering the global effort to improve Human Rights, Labour Standards, Environmental Protections and the Anti-Bribery & Corruption agenda.

## Contact Us

Our staff are always available to discuss problems and offer solutions or guidance. We can advise on the most cost-effective and appropriate manner to deal with a wide range of security issues, and are sufficiently experienced to consider other related concerns. Visit our website ([www.allan-assoc.com](http://www.allan-assoc.com)) for more information, or contact one of our offices.





## Our Offices

### **Hong Kong**

Allan & Associates Limited  
19th Floor Lee Garden One,  
33 Hysan Avenue, Causeway Bay,  
Hong Kong  
Telephone: (852) 2987 7926  
Fax: (852) 2428 4803  
E-mail: hongkong@allan-assoc.com

### **London, United Kingdom**

Allan & Associates Management Ltd. 17  
Cavendish Square  
London, W1G 0PH, United Kingdom  
Telephone: (44) 20 7129 1076  
E-mail: london@allan-assoc.com

### **Manila, Philippines**

Allan & Associates Management, Inc.  
37/F LKG Tower, 6801 Ayala Avenue  
Makati City, 1226, Philippines  
Telephone: (632) 859 2906  
Fax: (632) 859 2882  
E-mail: manila@allan-assoc.com

### **Melbourne, Australia**

Allan & Associates Pty. Ltd.  
1978 Hume Highway,  
Campbellfield, 3061  
Victoria, Australia  
Telephone: (61) 3 9869 7155  
E-mail: melbourne@allan-assoc.com

### **Shanghai, China**

Allan & Associates Ltd.  
Room D01,  
Building C, 905, Yuyuan Road Shanghai  
200050, China  
Telephone: (86) 21 6252 2918  
E-mail: shanghai@allan-assoc.com

### **Singapore**

Allan & Associates Pte. Ltd.  
140 Paya Lebar Road,  
#07-20 AZ @ Paya Lebar  
Singapore 409015  
Telephone: (65) 6220 7917  
Fax: (65) 6220 7916  
E-mail: singapore@allan-assoc.com

### **Washington, USA**

Allan & Associates Ltd.  
1655 North Fort Myer Drive  
Suite 700  
Arlington, VA 22209  
United States  
Telephone: (1) 703 351 3333  
E-mail: washington@allan-assoc.com